Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4826 August 29, 2022

To Our Shareholders:

Akihiko Sakamoto President Computer Institute of Japan, Ltd. 1-2-5 Takashima, Nishi-ku, Yokohama-shi, Kanagawa

Notice of the 47th Annual General Meeting of Shareholders

We are pleased to inform you that the 47th Annual General Meeting of Shareholders of Computer Institute of Japan, Ltd. (the "Company") is scheduled to be held as described below.

You may exercise your voting rights by one of the following methods. Please review the following Reference Documents for the General Meeting of Shareholders, and exercise your voting rights by 5:40 p.m. on Wednesday, September 14, 2022 (JST).

[Exercising Voting Rights in Writing (by Mail)]

Please indicate your vote of approval or disapproval of the proposals on the enclosed voting form, and return it by postal mail so that it arrives by the deadline indicated above.

[Exercising Voting Rights by Electromagnetic Method (via the Internet)]

Please enter your vote of approval or disapproval by the deadline indicated above.

1. Date and Time:	Thursday, September 15, 2022, at 10:00 a.m. (JST) (Reception desk will open at 9:00 a.m.)
2. Venue:	The Company's Seminar Room, 17F, Yokohama Gate Tower 1-2-5 Takashima, Nishi-ku, Yokohama-shi, Kanagawa

3. Purpose of the Meeting:

Matters to Be Reported

- 1. The Business Report, the Consolidated Financial Statements, and the Reports on the audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board for the 47th fiscal year (from July 1, 2021 to June 30, 2022)
- 2. The Non-consolidated Financial Statements for the 47th fiscal year (from July 1, 2021 to June 30, 2022)

Matters to Be Resolved

Proposal No. 1Amendment to the Articles of IncorporationProposal No. 2Election of Nine Directors

• Of the attached documents to this Notice, the following items have been posted on the Company's website, in accordance with the provisions of relevant laws and regulations and the Company's Articles of Incorporation. Consequently, the relevant documents are not included in the Notice.

1. Consolidated Statement of Changes in Equity and Notes to Consolidated Financial Statements

2. Non-consolidated Statement of Changes in Equity and Notes to Non-consolidated Financial Statements

- The Consolidated Financial Statements and Non-consolidated Financial Statements included in the attached documents to this Notice are a part of the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Audit & Supervisory Board Members in the course of the preparation of their audit reports. Furthermore, these documents are also a part of the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Audit & Supervisory Board Members in the course of the preparation of their audit reports. Furthermore, these documents are also a part of the Consolidated Financial Statements and the Non-consolidated Financial Statements audited by the Accounting Auditor in the course of the preparation of the financial audit report.
- When attending the general meeting of shareholders in person, you are kindly requested to submit the enclosed voting form for exercise of voting rights at the reception desk.
- If changes are made to the contents of the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, or Non-consolidated Financial Statements, such changes will be posted on the Company's website immediately.

The Company's website (https://www.cij.co.jp/en/)

Reference Documents for the General Meeting of Shareholders

Proposals and Reference Information

Proposal No. 1 Amendment to the Articles of Incorporation

1. Reason for the amendment

The revised provisions set forth in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022. Accordingly, the Company proposes to make the following changes to the Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.

- (1) Article 15 (Measures, etc. for Providing Information in Electronic Format), Paragraph 1 in "Proposed Amendment" will be established due to the Company's obligation to prescribe measures for providing information contained in the reference documents for the general meeting of shareholders, etc. in electronic format.
- (2) Article 15 (Measures, etc. for Providing Information in Electronic Format), Paragraph 2 in "Proposed Amendment" will be established to enable the Company to limit the scope of matters to be included in the paper copy to be sent to shareholders who have requested it to matters stipulated in the Ministry of Justice Order, among the information contained in the reference documents for the general meeting of shareholders, etc. to be provided in electronic format.
- (3) The provision of Article 15 of the current Articles of Incorporation (Internet Disclosure of Reference Documents for the General Meeting of Shareholders, etc.) will be deleted, as it will no longer be required after the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.
- (4) Supplementary provisions will be established related to the effect of the provisions to be deleted above. These supplementary provisions will be deleted after a certain date.
- 2. Details of the amendment

The details of the amendment are as follows:

Current Articles of Incorporation	(Amended parts are underlined.) Proposed Amendment
(Internet Disclosure of Reference Documents for the General Meeting of Shareholders, etc.) Article 15. When the Company convenes a general meeting of shareholders, it may disclose information that is to be stated or indicated in the reference documents for the general meeting of shareholders, business report, non- consolidated financial statements and/or consolidated financial statements via the Internet in accordance with the provisions	(Deleted)
prescribed by the Ministry of Justice Order. (Newly established)	(Measures, etc. for Providing Information in Electronic <u>Format</u>) <u>Article 15.</u> <u>1. When the Company convenes a general meeting</u> <u>of shareholders, it shall take measures for</u> <u>providing information that constitutes the content</u> <u>of reference documents for the general meeting</u> <u>of shareholders, etc. in electronic format.</u>

Current Articles of Incorporation	Proposed Amendment
(Newly established) (Newly established)	 2. Among items for which the measures for providing information in electronic format will be taken, the Company may exclude all or some of those items designated by the Ministry of Justice Order from statements in the paper-based documents to be delivered to shareholders who requested the delivery of paper-based documents by the record date of voting rights. (Supplementary Provisions) (Transitional Measures for Providing Informational Materials for the General Meeting of Shareholders in Electronic Format) Article 1. 1. Article 15 of the Articles of Incorporation (Internet Disclosure of Reference Documents for the General Meeting of Shareholders, etc.) shall remain effective regarding any general meeting of shareholders held on a date within six months from September 1, 2022. 2. The provisions of this article shall be deleted on the date when six months have elapsed from September 1, 2022 or three months have elapsed from the date of the general meeting of shareholders in the preceding paragraph, whichever is later.

Proposal No. 2 Election of Nine Directors

At the conclusion of this meeting, the terms of office of all nine Directors will expire. Therefore, the Company proposes the election of nine Directors.

The candidates for Director are as follows:

Candidate No.	Name	Position and Responsibilities at the Company	Attendance at Board of Directors meetings (FY2022)
1	Reelection Akihiko Sakamoto	President and Chief Executive Officer	100% (17/17)
2	Reelection Masami Takamisawa	Director Principal Engineer	100% (17/17)
3	Reelection Nobuyasu Ibaraki	Director and Managing Executive Officer General Manager of Administration Management Div., General Manager of Business Resource Promotion Div., and Manager of Information System Dept.	100% (17/17)
4	Reelection Shigenari Kubo	Director and Senior Executive Officer Head of Sales Sec.	100% (17/17)
5	Reelection Hirokazu Sakurai	Director and Executive Officer General Manager of Financial Business Div.	100% (13/13)
6	Reelection Atsushi Kawakami	Director (part-time)	100% (17/17)
7	Reelection Makoto Oya Outside Independent	Outside Director	100% (17/17)
8	Reelection Yuji Kawashima Outside Independent	Outside Director	92.3% (12/13)
9	New election Nobuyuki Toda Outside Independent	_	-

Reelection Candidate for Director to be reelected

New election Candidate for Director to be newly elected

Outside Candidate for Outside Director

Independent Independent officer as defined by the securities exchange

No.			Reelection Number of the Company's shares owned 68,282
[Career sum	nary, position and responsibility in the Company, an	d significant co	ncurrent positions outside the Company]
May 1988	Joined the Company	July 2015	Director and Senior Executive Officer, and
July 2006	Manager of Wide Business Sales Dept. of Wide		General Manager of SI Business Div.
	Business Div.	July 2016	Director and Managing Executive Officer, and
Apr. 2007	Manager of Wide Business Sales Dept. of Wide		General Manager of Sales Div.
	Business Div., and General Manager of Chubu	July 2017	Director and Managing Executive Officer, and
	Branch		General Manager of Sales Div. and Manager of
July 2008	Manager of Management Planning Dept.		Sales Dept. III
July 2010	Executive Officer, and Manager of Management Planning Dept.	Aug. 2017	President of Custanet Co., Ltd. (current position)
July 2011	Executive Officer, and General Manager of SI Business Div., and Manager of Development	July 2018	Director and Managing Executive Officer, and General Manager of Sales Div. of the Company
	Support Solution Dept.	Sept. 2018	President and Chief Executive Officer, and
Sept. 2011	Director and Executive Officer, and General		General Manager of Sales Div.
-	Manager of SI Business Div., and Manager of Development Support Solution Dept.	July 2019	President and Chief Executive Officer (current position)
July 2014	Director and Senior Executive Officer, and General Manager of SI Business Div., and Manager of Development Support Solution Dept.		

Candidate

Akihiko Sakamoto has a wealth of business experience and a high level of insight in the Company's business and overall business management, having served in important positions for many years in the Company's Business Division, Sales Division and Management Planning Department and serving as President and Chief Executive Officer of the Company for four years. The Company has determined that he will utilize this experience and insight in overseeing the overall management of the Group and, while leading changes toward the achievement of sustainable growth, will appropriately supervise the execution of business. Therefore, the Company has nominated him as a candidate for Director.

Candidate No. 2	Masami Takamisawa (Date of birt	h: April 16, 1956	Number of the Company's shares owned 160,199
[Career sum	mary, position and responsibility in the Company, ar	-	· · · · ·
Apr. 1979	Joined the Company	July 2010	Director and Senior Executive Officer, and in
July 1998	General Manager of Tokyo Branch		charge of Management Planning/Legal Dept., Principal Engineer, General Manager of
July 2001	General Manager of Mobile Technology Business Div.	Business Resource Promotion	Business Resource Promotion Div., Office Manager of PMO and Standardization
July 2002	Principal Engineer		Promotion Office, and Office Manager of Legal
Sept. 2004	Director and Principal Engineer		Affair & Internal Audit Dept.
July 2006	Director and Executive Officer, and Principal Engineer, and Office Manager of Management Information Planning Office	July 2012	Director and Senior Executive Officer, and in charge of Management Planning, in charge of Technology Dept., Principal Engineer, General
July 2007	Director and Executive Officer, and Principal Engineer and Manager of Management Information Planning Office		Manager of Business Resource Promotion Div., Office Manager of PMO and Standardization Promotion Office, and Office Manager of Legal
Mar. 2008	Director and Executive Officer, and Principal		Affair & Internal Audit Dept.
July 2008	Engineer, and Manager of Management Planning Dept. Director and Senior Executive Officer, and in	July 2014	Director and Senior Executive Officer, and Principal Engineer, Manager of Management Planning Dept., and Office Manager of Legal
<i>buly</i> 2000	charge of Management Planning/Legal Dept.,		Affair & Internal Audit Dept.
	Principal Engineer, General Manager of Business Resource Promotion Div., and Office Manager of Legal Affair & Internal Audit Dept.	July 2018	Director and Senior Executive Officer, and Principal Engineer, General Manager of Administration Management Div., and Office Manager of Legal Affair & Internal Audit Dept.
		Sept. 2018	Director and Managing Executive Officer, and Principal Engineer, General Manager of Administration Management Div., and Office Manager of Legal Affair & Internal Audit Dept.
		July 2020	Director and Managing Executive Officer, and Principal Engineer and General Manager of Administration Management Div.
		July 2021	Director and Principal Engineer (current position)

Masami Takamisawa has a wealth of business experience and a high level of insight in the Company's business and overall business management and a high level of expertise in the field of software development technology, having been in charge of technical areas of the Company as Principal Engineer for many years and serving in important positions in the Management Planning Department, Legal Department, Business Resource Promotion Division and other administration management departments.

The Company has determined that he will utilize this experience and insight for the promotion of strategic R&D, enhancement of corporate governance and other measures, which will serve as the foundation of sustainable growth of the Group, and will appropriately supervise the execution of business. Therefore, the Company has nominated him as a candidate for Director.

Candidate			
No.		Reelection	
3	Nobuyasu Ibaraki	(Date of birth: February 4, 1960) Number of the Company's shares owned 41,036	
[Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company]			

July 2006General Manager of SI Business Div. and Manager of Solution Technology Development Dept.Dept.July 2007Executive Officer, and General Manager of SI Business Div., Manager of Solution Technology Development Dept., and General Manager of Communication & Embedded Business Div.July 2012 Business Business Div.Mana Manager of Solution Business Business Div.July 2008Executive Officer, and General Manager of Business Div., General Manager of Business Div., General Manager of Business Div., General Manager of Business Div., General Manager of Sept. 2018July 2016 Sept. 2017Sept. 2009Director and Executive Officer, and General PromSept. 2017	tor, and Manager of Information System of Administration Management Div. ager of Information System Dept. of inistration Management Div. ager of Information System Dept. of mess Resource Promotion Div. utive Officer, and General Manager of mess Resource Promotion Div., and
Manager of Solution Technology Development Dept.Sept. 2011Mana AdmJuly 2007Executive Officer, and General Manager of SI Business Div., Manager of Solution Technology Development Dept., and General Manager of Communication & Embedded Business Div.July 2012Mana Busin Busin Business Div.July 2008Executive Officer, and General Manager of Business Div., General Manager of Business Div., General Manager of Business Div., General Manager of Business Div., General Manager of Sept. 2009July 2016Senic of Bu Business Div., Mana Business Div., Mana Business Div., Business Div., General Manager of 	ager of Information System Dept. of inistration Management Div. ager of Information System Dept. of ness Resource Promotion Div. utive Officer, and General Manager of
Dept.AdmJuly 2007Executive Officer, and General Manager of SI Business Div., Manager of Solution Technology Development Dept., and General Manager of Communication & Embedded Business Div.July 2012Mana Busin Busin ManaJuly 2008Executive Officer, and General Manager of SI Business Div., General Manager of Communication & Embedded Business Div., and Manager of Embedded Business Div., and Manager of Embedded System Development Dept.July 2016Senic 	inistration Management Div. ager of Information System Dept. of aess Resource Promotion Div. utive Officer, and General Manager of
Business Div., Manager of SolutionBusinTechnology Development Dept., and GeneralJuly 2014Manager of Communication & EmbeddedBusinBusiness Div.Manager of SIJuly 2008Executive Officer, and General Manager of SIBusiness Div., General Manager ofJuly 2016Communication & Embedded Business Div.,General Manager ofBusiness Div., General Manager ofManager of Business Div.,Sept. 2009Director and Executive Officer, and General	ness Resource Promotion Div. utive Officer, and General Manager of
Manager of Communication & Embedded Business Div.Busin ManagerJuly 2008Executive Officer, and General Manager of SI Business Div., General Manager of Communication & Embedded Business Div., and Manager of Embedded System Development Dept.July 2016 of Bu Sept. 2017Senic of Bu Director General PromSept. 2009Director and Executive Officer, and GeneralProm	
Business Div., General Manager of Communication & Embedded Business Div., and Manager of Embedded System Development Dept.of Bu Mana Sept. 2017Sept. 2009Director and Executive Officer, and GeneralProm	ager of Information System Dept.
Development Dept. Sept. 2017 Director Sept. 2009 Director and Executive Officer, and General Prom	or Executive Officer, and General Manager siness Resource Promotion Div. and ager of Information System Dept.
Sept. 2009 Director and Executive Officer, and General Prom	tor and Senior Executive Officer, and ral Manager of Business Resource
	otion Div., and Manager of Information m Dept.
and Manager of Embedded System and O	ctor and Managing Executive Officer, General Manager of Administration agement Div., General Manager of
July 2010Director and Executive Officer, and GeneralBusinManager of SI Business Div., General ManagerMan	agement Div., General Manager of ness Resource Promotion Div., and ager of Information System Dept. rent position)

Nobuyasu Ibaraki has a wealth of business experience and a high level of insight in the Group's business and a high level of expertise in the business promotion field, having served in important positions for many years in the Company's Business Division and serving in important positions in the Business Resource Promotion Division, which is an Administration Management Department. The Company has determined that he will utilize this experience and insight in promoting transformation of the business model and business streamlining toward further growth of the Group, and will appropriately supervise the execution of business. Therefore, the Company has nominated him as a candidate for Director.

Candidate No. 4	Shigenari Kubo (Date	of birth: May 8, 1964)	Reelection Number of the Company's shares owned 14,460		
[Career sum	[Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company]				
Apr. 1989	Joined NTT DATA Communications Syste Corporation	Apr. 2017	Executive Officer, and Deputy General Manager of Wide Business Div., General		
July 2010	General Manager of Second System Management of e-community Department	of	Manager of Seibu Branch, and General Manager of Kyushu Branch		
	Regional Business Sector of NTT DATA Corporation	July 2017	Executive Officer, and Deputy General Manager of Wide Business Sec., and General		
July 2013	General Manager of Second System Management Section of Second Public Department of Public Sector 1	July 2018	Manager of Wide Business Div. Executive Officer, and General Manager of Wide Business Div.		
Oct. 2016	Deputy General Manager of Wide Busines Div. of the Company	s Sept. 2019	Director and Executive Officer, and General Manager of Wide Business Div.		
Feb. 2017	Deputy General Manager of Wide Busines Div., General Manager of Seibu Branch, at	-	Director and Senior Executive Officer, and General Manager of Prime Business Div.		
	General Manager of Kyushu Branch	July 2021	Director and Senior Executive Officer, and Head of Sales Sec. (current position)		

Shigenari Kubo has a wealth of business experience and a high level of insight in the Company's business, having served in important positions in business divisions at companies in the same industry as the Company prior to serving in important positions in the Company's Business Division.

The Company has determined that he will utilize this experience and insight in promoting the development of new businesses and business streamlining toward further growth of the Group, and will appropriately supervise the execution of business. Therefore, the Company has nominated him as a candidate for Director.

Candidate No. 5	Hirokazu Sakurai (Date of birth:	January 28, 1965)	Reelection Number of the Company's shares owned4,340
[Career sum	mary, position and responsibility in the Company, a	and significant co	oncurrent positions outside the Company]
Apr. 1987	Joined Hitachi, Ltd.	Nov. 2012	Outside Director of Bank Computer Service
Apr. 2004	General Manager in charge of Nationwide		Co., Ltd.
	Financial Systems Headquarters 3rd Department of Financial Systems Division	Apr. 2014	General Manager of Nationwide Financial Systems Headquarters of Financial Systems
Apr. 2006	General Manager of Nationwide Financial		Division of Hitachi, Ltd.
	Systems Headquarters 3rd Department of Financial Systems Division	Jan. 2020	Executive Officer, and Deputy General Manager of Financial Business Div. of the
May 2006	Outside Director of High-Brain Co., Ltd.		Company
Oct. 2009	Head of Financial Solutions Development Center of NEXTCAP Solutions Headquarters	July 2020	Executive Officer, and General Manager of Financial Business Div.
	of Financial Systems Division of Hitachi, Ltd.	Sept. 2020	Director and Vice President of Japan
Oct. 2011	General Manager in charge of Nationwide Financial Systems Headquarters of Financial		Financial Engineering Co., Ltd. (current position)
	Systems Division	Sept. 2021	Director and Executive Officer, and General Manager of Financial Business Div. of the Company (current position)

Hirokazu Sakurai has a wealth of business experience and a high level of insight in the Company's business, having served in important positions in business divisions within the same industry as the Company prior to serving in important positions in the Company's Business Division.

The Company has determined that he will utilize this experience and insight in promoting the development of new businesses and business streamlining toward further growth of the Group, and will appropriately supervise the execution of business. Therefore, the Company has nominated him as a candidate for Director.

Candidate No. 6	Atsushi Kawakami (Date of birth: S	eptember 12, 1970	0) Number of the Company's shares owned17,148
[Career sum	mary, position and responsibility in the Company, a	nd significant co	oncurrent positions outside the Company]
Mar. 2000	Joined the Company	July 2018	Executive Officer, and General Manager of
July 2011	Manager of Financial Solution Dept. of SI		Financial Business Div.
	Business Div.	Sept. 2018	Director and Executive Officer, and General
July 2015	Deputy General Manager of SI Business Div.,		Manager of Financial Business Div.
-	and Manager of Financial Solution Dept.	July 2019	Director and Managing Executive Officer, and
July 2016	Executive Officer, and General Manager of		General Manager of Sales Div., and General
	Financial Business Div. and Manager of		Manager of Financial Business Div.
	Financial Solution Dept. IV	July 2020	Director and Managing Executive Officer, and
July 2017	Executive Officer, and General Manager of		General Manager of Sales Div.
Fina	Financial Business Div., and Manager of	Sept. 2020	Part-time Director (current position)
	Financial Solution Dept. V	Sept. 2020	President of CIJ Next Co., Ltd. (current position)

Atsushi Kawakami has experience and achievements and a high level of insight in the Company's business, having served in important positions in the Company's Business Division and serving in important positions in the Sales Division that oversee sales for the entire Company.

On September 4, 2020, he assumed office as President of the consolidated subsidiary CIJ Next Co., Ltd. The Company has determined that he will utilize his wealth of experience and insight in further promoting Group synergies by strengthening cooperation between the companies toward further growth of the Group, and will appropriately supervise the execution of business. Therefore, the Company has nominated him as a candidate for Director.

Candidate No. 7	Makoto Oya (Da	te of birth: June 5, 1948)	Reelection Outside Independent Number of the Company's shares owned6,000	
[Career sum	mary, position and responsibility in the Co	mpany, and significant	concurrent positions outside the Company]	
Apr. 1972	Joined Hitachi, Ltd.	Apr. 2010	Head of Media Information Center and Library	
Aug. 1996	General Manager of Design Department	of	Director	
e	Software Division	Sept. 2012	Outside Director of the Company (current	
Aug. 1999	General Manager of Management Depar	rtment	position)	
e	of System Division	Apr. 2013	Dean of Graduate School of Technology of	
Apr. 2003	Professor of Graduate School of Information	ation	Shonan Institute of Technology	
-	Science and Technology of Hokkaido			
	University			
Oct. 2005	Professor of Department of Information			
	Science of Faculty of Engineering of Sh	onan		
	Institute of Technology			
Reasons for 1	Reasons for nomination as candidate for Outside Director, overview of roles expected to be performed, etc.			
Makoto Oya has a high level of insight in the Company's business and a high level of expertise in the field of software development				

Makoto Oya has a high level of insight in the Company's business and a high level of expertise in the field of software development technology based on his experience as a university professor of information science.

The Company has determined that he will utilize this experience and insight and will appropriately supervise the execution of the Company's business. In addition, the Company expects that he will contribute to the realization of more transparent management by providing opinions from an independent and objective standpoint based on the viewpoints of shareholders and all other stakeholders. Therefore, the Company has nominated him as a candidate for Outside Director. If he is elected, he will provide guidance from an objective and neutral standpoint in the nomination of candidates for Directors and Audit & Supervisory Board Members and the determination of their remuneration, etc. as Chair of the Nomination and Compensation Committee.

At the conclusion of this meeting, his tenure as Outside Director of the Company will have been ten years.

Candidate No. 8	Yuji Kawashima (Date of birth: M	March 4, 1956)	Reelection Outside Independent Number of the Company's shares owned0					
[Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company]								
Apr. 1979 Apr. 1994	Joined Nippon Telegraph and Telephone Public Corporation General Manager in charge of Public	June 2017	CEO and President of NTT DATA INSTITUTE OF MANAGEMENT CONSULTING, Inc. Standing Corporate Auditor of NTTDATA CUSTOMER SERVICE Corporation					
ripi. 1991	Administration System Sector of NTT DATA Communications Systems Corporation	June 2020						
June 2007	Senior Vice President and Senior Executive Manager of Second Public Administration System Sector of NTT DATA Corporation	June 2021 June 2021	Director and Vice President of SYSTEM COORDINATE CO., LTD. Outside Director of TDC SOFT Inc.					
June 2012	Executive Vice President and Senior Executive Manager of Regional Business Sector	Sept. 2021						
June 2013	Representative Director and Senior Executive Vice President of NTT DATA i CORPORATION	Apr. 2022	Director and President of SYSTEM COORDINATE CO., LTD. (current position)					
June 2014	President and Chief Executive Officer		•					

Reasons for nomination as candidate for Outside Director, overview of roles expected to be performed, etc.

Yuji Kawashima has a high level of insight regarding the Company's business and a wealth of experience and achievements as a corporate manager, having served in important positions and management at companies in the same industry as the Company. The Company has determined that he will utilize this experience and insight and will appropriately supervise the execution of the Company's business. In addition, the Company expects that he will contribute to the realization of more transparent management by providing opinions from an independent and objective standpoint based on the viewpoints of shareholders and all other stakeholders. Therefore, the Company has nominated him as a candidate for Outside Director. If he is elected, he will participate from an objective and neutral standpoint in the nomination of candidates for Directors and Audit & Supervisory Board Members and the determination of their remuneration, etc. as member of the Nomination and Compensation Committee.

At the conclusion of this meeting, his tenure as Outside Director of the Company will have been one year.

Candidate No. 9	Nobuyuki Toda (Date of birth	: July 7, 1957)	New election Outside Independent Number of the Company's shares owned0						
[Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company]									
Apr. 1980	Joined Hitachi, Ltd.	Apr. 2013	Executive Officer and General Manager of						
June 2000	Head of Local Government System Control Center of Government & Public Corporation Information Systems Division of Government & Public Corporation Information Systems		Government & Public Corporation Information Systems Division of Social, Government & Public Corporation Information Systems Headquarters of Hitachi Solutions, Ltd. President and Representative Director of Hitachi INS Software, Ltd. President and Chief Executive Officer of Hitachi Social Information Services, Ltd.						
Apr. 2006	Group General Manager of Nationwide Government &	Apr. 2015							
	Public Corporation Information Systems Headquarters of Government & Public	Apr. 2018							
	Corporation Information Systems Division of Information & Telecommunication Group	Apr. 2020	Senior Executive Advisor						
Apr. 2010	General Manager of Government & Public Corporation Information Systems Division of Information & Telecommunication Systems Company								
Apr. 2010	Chairman of Hitachi Solutions (China) Co., Ltd.								

Reasons for nomination as candidate for Outside Director, overview of roles expected to be performed, etc.

Nobuyuki Toda has a high level of insight regarding the Company's business and a wealth of experience and achievements as a corporate manager, having served in important positions and management at companies in the same industry as the Company. The Company has determined that he will utilize this experience and insight and will appropriately supervise the execution of the Company's business. In addition, the Company expects that he will contribute to the realization of more transparent management by providing opinions from an independent and objective standpoint based on the viewpoints of shareholders and all other stakeholders. Therefore, the Company has nominated him as a candidate for Outside Director. If he is elected, he will participate from an objective and neutral standpoint in the nomination of candidates for Directors and Audit & Supervisory Board Members and the determination of their remuneration, etc. as member of the Nomination and Compensation Committee.

(Notes) 1. There is no special interest between any of the candidates for Director and the Company.

- 2. Makoto Oya, Yuji Kawashima, and Nobuyuki Toda are candidates for Outside Director.
- 3. The Company has submitted notification to the Tokyo Stock Exchange, Inc. that Makoto Oya and Yuji Kawashima have been designated as independent officers as provided for by the aforementioned exchange. If their reelection is approved, the Company plans for their designation as independent officers to continue. If the election of Nobuyuki Toda is approved, the Company plans for his designation as an independent officer.
- 4. The Company has entered into limited liability agreements with Makoto Oya and Yuji Kawashima to limit their liability under Article 423, paragraph (1) of the Companies Act pursuant to the Company's Articles of Incorporation. If their reelection is approved, the Company plans to renew the aforementioned agreement with them. The limitation of liability under such agreements is the amount specified by laws and regulations. If the election of Nobuyuki Toda is approved, the Company plans to enter into the same limited liability agreement with him.
- 5. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy covers losses that may arise from assumption of liability of the insured, including Director of the Company, incurred in the course of the performance of duties or receipt of claims pertaining to the pursuit of such liability. If each candidate is elected and assumes the office as Director, the Company plans to include every such Director as an insured in the insurance policy. In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.

(Reference) Overview of the Company's Board of Directors structure if Proposal No. 2 is Approved

	Position in the Company	Independent officer	Abilities and experience							
Name			Corporate management	IT development and R&D	Sales and marketing	HR, labor, and personnel development	Business administration (including ESG)	Finance and accounting	Legal affairs and risk management	Global experience
Akihiko Sakamoto	President Chief Executive Officer		•		•	•	•		•	•
Masami Takamisawa	Director					•	•			•
Nobuyasu Ibaraki	Director Managing Executive Officer			•		•	•	•		•
Shigenari Kubo	Director Senior Executive Officer			•	•				•	•
Hirokazu Sakurai	Director Executive Officer			•		•				
Atsushi Kawakami	Director (part-time)		•			•	•			٠
Makoto Oya	Director									•
Yuji Kawashima	Director	•					•			•
Nobuyuki Toda	Director									

The abilities and experience possessed by each Director are as follows:

(Note) The list above does not reflect all of the insight possessed by each Director.